

# WiT Board Candidate Profile

Anne Lewis

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## Career profile and highlights summary:

Anne wants to improve community wellbeing through board membership of not-for-profit and public sector organisations. Anne brings extensive experience in delivering strategy through disciplined and well-governed programs and projects to improve outcomes in the community.

Anne's career highlights include:

- Led and facilitated corporate and ICT strategic and planning across large organisations including Queensland Rail, Department of Communities and Southbank Institute of Technology. Delivered corporate strategic plans, Statements of Corporate Intent and business and operational plans.
- Delivered large and complex business transformation and ICT programs in the child safety, disability services and community sectors. Combined budgets of \$180 million; 25 simultaneous projects; multi-disciplinary teams of up to 200 staff.
- Transitioned Home and Community Care in Department of Communities to a new business model in line with the National Health Reform Agreement. Required cross-government (Federal and State) consultation, business process reform and contract negotiation with 224 organisations delivering services through over 600 outlets.
- Led benefits management and transition for the \$55 million Mobile Services Program, which delivered mobile technologies and capabilities to 5,400 front-line Queensland police officers.
- Built organisational capability and maturity in portfolio, program and project management and governance across Queensland Government agencies through development of frameworks, processes and tools; group training; and coaching of executives and operational teams.
- Established and chaired investment, portfolio, program and project boards to ensure sound investment decisions were made across business and ICT portfolios; risks and issues managed; and benefits and outcomes delivered.
- Founded the whole-of-government and industry Portfolio Management Community of Practice which continues to thrive with 300 members from 40 organisations.

**Board and committee positions:**

- Central Queensland University Project Management Program Reference Committee; member 2016-17
- Renewal Portfolio Board, Department of Science, Information Technology and Innovation; annual budget \$50 million; advisor 2014-15
- Whole-of-government and industry Portfolio Management Community of Practice; founder and chair 2014-15
- National Health Reform Program Board, Department of Communities; budget \$5 million; member 2011-12
- Child Safety Service Improvement Program Board, Department of Communities; budget \$86 million; member, 2010-12
- Youth Justice Information Management Program Board, Department of Communities; budget \$64 million; member 2010-12
- Stronger Information Program, Disability Services; budget \$25 million; member 2009-10.

**Awards:**

- Benefits and Transition Specialist on the Mobile Services Program, Queensland Police Service, which won the Premier's Award for Excellence (2017).

**Professional qualifications and memberships:**

- Master of Engineering and Technology Management (The University of Queensland), 1993
- Graduate Diploma in Computing Science (Queensland University of Technology), 1990 (with Distinction)
- Bachelor of Science (the University of Queensland), 1977
- Advanced Diploma in Project Management (Southbank Institute of Technology), 2012
- Certified practitioner in Management of Portfolios<sup>®</sup>, Managing Successful Programmes<sup>®</sup> and PRINCE2<sup>®</sup>
- Gateway™ reviewer, 2018
- Women in Technology (member)

**Current employment:**

I run a small consulting company, P3M Pty. Ltd., that provides strategic planning, portfolio, program, and project management services primarily to the Queensland Government, either directly or through other consulting groups. Recent engagements include:

- providing specialist portfolio, program and project management services to the Project Management Centre of Excellence (COE) in the Department of State Development, Manufacturing, Infrastructure and Planning. The COE provides program and project management frameworks and tools to initiatives with a combined budget of \$1.3 billion.
- building capability in portfolio, program and project management across the Department of Transport and Main Roads' ICT portfolio, which comprises initiatives with a combined budget of \$70 million.
- Providing program assurance services to the Department of Environment and Science.